

**EXECUTIVE BRANCH**

**Table 4.10  
SELECTED STATE ADMINISTRATIVE OFFICIALS: METHODS OF SELECTION**

State or other jurisdiction	Governor	Lieutenant governor	Secretary of state	Attorney general	Treasurer	Adjutant general	Administration	Agriculture	Auditor	Banking
Alabama.....	CE	CE	CE	CE	CE	GS	G	SE	CE	GS
Alaska.....	CE	CE	(a-1)	GB	AG	GB	GB	AG	L	AG
Arizona.....	CE	(a-2)	CE	CE	CE	GS	GS	GS	L	GS
Arkansas.....	CE	CE	CE	CE	CE	AG	AG	AG	CE	GS
California.....	CE	CE	CE	CE	CE	GS	...	G	GB	GS
Colorado.....	CE	CE	CE	CE	CE	GS	GS	GS	L	CS
Connecticut.....	CE	CE	CE	CE	CE	GE	GE	GE	L	GE
Delaware.....	CE	CE	GS	CE	CE	GS	(c)	GS	CE	GS
Florida.....	CE	CE	GS	CE	CE (b)	G	GS	CE	L	(b)
Georgia.....	CE	CE	CE	CE	B	G	G	CE	(d)	G
Hawaii.....	CE	CE	...	GS	GS	GS	(e)	GS	CL	AG
Idaho.....	CE	CE	CE	CE	CE	GS	GS	GS	...	GS
Illinois.....	CE	CE	CE	CE	CE	GS	GS	GS	CL	GS
Indiana.....	CE	CE	CE	SE	CE	G	G	LG	CE	G
Iowa.....	CE	CE	CE	CE	CE	GS	GS	CE	CE	GS
Kansas.....	CE	CE	CE	CE	CE	GS	GS	GS	...	GS
Kentucky.....	CE	CE	CE	CE	CE	G	...	CE	CE	G
Louisiana.....	CE	CE	CE	CE	CE	GS	GS	CE	G	GLS
Maine.....	CE	(g)	CL	CL	CL	GLS	GLS	GLS	L	GLS
Maryland.....	CE	CE	GS	CE	CL	G	GS	GS	N.A.	AG
Massachusetts.....	CE	CE	CE	CE	CE	G	G	CG	CE	G
Michigan.....	CE	CE	CE	CE	GS	GS	GS	B	CL	GS
Minnesota.....	CE	CE	CE	CE	(a-24)	GS	GS	GS	CE	A
Mississippi.....	CE	CE	CE	CE	CE	GE	GS	SE	CE	GS
Missouri.....	CE	CE	CE	CE	CE	G	GS	GS	CE	...
Montana.....	CE	CE	CE	CE	(a-6)	GS	GS	GS	CE	A
Nebraska.....	CE	CE	CE	CE	CE	GS	GS	GS	CE	GS
Nevada.....	CE	CE	CE	CE	CE	G	G	BG	...	A
New Hampshire.....	CE	(g)	CL	GC	CL	GC	GC	GC	...	GC
New Jersey.....	CE	CE	GS (f)	GS	GS	GS	...	BG	(h)	GS
New Mexico.....	CE	CE	CE	CE	CE	G	(a-26)	A	CE	N.A.
New York.....	CE	CE	GS	CE	A	G	...	GS	(a-14)	GS
North Carolina.....	CE	CE	CE	CE	CE	A	G	CE	CE	G
North Dakota.....	CE	CE	CE	CE	CE	G	...	CE	CE	GS
Ohio.....	CE	CE	CE	CE	CE	G	GS	GS	CE	A
Oklahoma.....	CE	CE	GS	CE	CE	GS	GS	GS	CE	GS
Oregon.....	CE	(a-2)	CE	SE	CE	G	GS	GS	SS	...
Pennsylvania.....	CE	CE	GS	CE	CE	GS	G	GS	CE	GS
Rhode Island.....	SE	SE	CE	SE	SE	GS	GS	GS	LS	GS
South Carolina.....	CE	CE	CE	CE	CE	CE	B	CE	B	A
South Dakota.....	CE	CE	CE	CE	CE	GS	GS	GS	L	A
Tennessee.....	CE	CL (g)	CL	CT	CL	G	G	G	(a-14)	G
Texas.....	CE	CE	G	CE	(a-14)	G	A	SE	L	B
Utah.....	CE	CE	(a-1)	CE	CE	GS	GS	GS	CE	GS
Vermont.....	CE	CE	CE	SE	CE	CL	GS	GS	CE	GS
Virginia.....	CE	CE	GB	CE	GB	GB	GB	GB	SL	B
Washington.....	CE	CE	CE	CE	CE	G	G	G	CE	G
West Virginia.....	CE	(g)	CE	CE	CE	GS	GS	CE	CE	GS
Wisconsin.....	CE	CE	CE	CE	CE	G	GS	GS	LS	A
Wyoming.....	CE	(a-2)	CE	G	CE	G	GS	GS	CE	A
American Samoa.....	CE	CE	(a-1)	GB	GB	N.A.	GB	GB	N.A.	N.A.
Guam.....	CE	CE	...	CE	CS	GS	GS	GS	CE	GS
No. Mariana Islands.....	CE	CE	...	GS	CS	...	G	...	GB	C
U.S. Virgin Islands.....	SE	SE	(a-1)	GS	GS	GS	GS	GS	GS	LG

Sources: The Council of State Governments' survey of state personnel agencies and state websites, April 2011.

Key:  
 N.A. — Not available.  
 ... — No specific chief administrative official or agency in charge of function.  
 CE — Constitutional, elected by public.  
 CL — Constitutional, elected by legislature.  
 SE — Statutory, elected by public.  
 SL — Statutory, elected by legislature.  
 L — Selected by legislature or one of its organs.  
 CT — Constitutional, elected by state court of last resort.  
 CP — Competitive process.

Appointed by:  
 G — Governor  
 GS — Governor  
 GB — Governor  
 GE — Governor  
 GC — Governor  
 GD — Governor  
 GLS — Governor  
 GOC — Governor & Council or cabinet  
 LG — Lieut. Governor  
 LGS — Lieut. Governor Senate  
 AT — Attorney General  
 ATS — Attorney General Senate  
 SS — Secretary of State

Approved by:  
 Senate (in Neb., unicameral legislature)  
 Both houses  
 Either house  
 Council  
 Departmental board  
 Appropriate legislative committee & Senate

EXECUTIVE BRANCH

SELECTED STATE ADMINISTRATIVE OFFICIALS: METHODS OF SELECTION—Continued

State or other jurisdiction	Budget	Civil rights	Commerce	Community affairs	Comptroller	Consumer affairs	Corrections	Economic development	Education	Election admin.
Alabama.....	CS	...	G	G	CS	CS	G	(a-13)	B	CS
Alaska.....	G	GB	GB	(a-12)	AG	(a-12)	GB	(a-12)	GD	AG
Arizona.....	L	AT	GS	AT	A	AT	GS	GS	CE	(a-2)
Arkansas.....	A	...	(a-17)	N.A.	A	AT	B	GS	BG	B
California.....	(a-24)	...	...	GS	CE	G	GS	...	CE	G
Colorado.....	G	A	...	A	A	AT	GS	G	AB	CS
Connecticut.....	CS	GE	GE	GE	CE	GE	GE	GE	BG	CS
Delaware.....	GS	CG	(a-2)	...	CG	AT	GS	GS	GS	GS
Florida.....	G	AB	G	GS	CE (b)	A	GS	G	GS	A
Georgia.....	G	G	B	B	CE	G	GD	B	CE	A
Hawaii.....	GS	B	GS	...	GS	A	GS	GS	B	B
Idaho.....	GS	B	GS	...	CE	(a-3)	B	GS	CE	CE
Illinois.....	G	GS	GS	(a-12)	CE	(a-3)	GS	(a-12)	B	B
Indiana.....	G	G	G	G	(a-8)	AT	G	G	CE	(j)
Iowa.....	GS	GS	GS	A	...	ATS	GS	GS	GS	SS
Kansas.....	G	B	GS	C	C	AT	GS	C	B	(a-2)
Kentucky.....	G	B	G	G	CG	AT	G	GC	B	B
Louisiana.....	CS	B	GS	G	GS	A	GS	GS	BG	A
Maine.....	A	B	(a-17)	(a-17)	A	GLS	GLS	GLS	GLS	SS
Maryland.....	GS	G	GS	...	CE	A	GS	GS	B	B
Massachusetts.....	CG	G	G	G	G	G	CG	G	B	CE
Michigan.....	GS	GS	GS	...	CS	...	GS	...	B	(k)
Minnesota.....	(a-24)	GS	GS	(a-17)	(a-24)	A	GS	GS	GS	(a-2)
Mississippi.....	GS	...	SE	A	(a-6)	A	GS	GS	BS	A
Missouri.....	AGS	AGS	GS	A	A	CE	GS	GS	BG	SS
Montana.....	G	CP	GS	CP	CP	CP	GS	G	CE	SS
Nebraska.....	A	B	GS	A	A	(a-3)	GS	GS	B	A
Nevada.....	(a-5)	G	G	...	CE	A	G	GD	B	(l)
New Hampshire.....	GC	CS	GC	G	AGC	AGC	GC	AGC	B	CL
New Jersey.....	GS	A	(a-17)	GS	GS	A	GS	G	GS	A
New Mexico.....	G	N.A.	(a-17)	N.A.	N.A.	AT	GS	GS	GS	CE
New York.....	G	GS	GS	(a-2)	CE	GS	GS	GS	B	B
North Carolina.....	(a-24)	A	G	A	G	(j)	G	A	CE	G
North Dakota.....	A	G	G	...	A	AT	G	N.A.	CE	SS
Ohio.....	GS	B	GS	A	GS	A	GS	GS	B	(a-2)
Oklahoma.....	A	B	GS	(i)	A	B	B	GS	CE	L
Oregon.....	A	A	GS	G	A	GS	GS	GS	SE	A
Pennsylvania.....	G	B	GS	AG	G	AT	GS	GS	GS	C
Rhode Island.....	A	B	GS	...	A	(a-3)	GS	GS (m)	B	B
South Carolina.....	A	B	GS	N.A.	CE	B	GS	(a-12)	CE	B
South Dakota.....	(a-24)	N.A.	(a-44)	(a-48)	(a-40)	N.A.	GS	GS	GS	SS
Tennessee.....	A	G	G	G	SL	A	G	G	G	A
Texas.....	G	B	G	G	CE	(i)	B	G	B	(n)
Utah.....	G	A	GS	GS	AG	GS	GS	A	B	A
Vermont.....	CG	AT	GS	CG	CG	AT	CG	CG	BG	CE
Virginia.....	GB	G	GB	GB	GB	A	GB	B	GB	GB
Washington.....	G	B	G	(a-12)	(a-10)	CE	G	(a-12)	CE	(a-2)
West Virginia.....	CS	GS	GS	B	(a-8)	AT	GS	(a-13)	B	(a-2)
Wisconsin.....	A	A	GS	...	A	A	GS	CS	CE	B
Wyoming.....	A	A	G	G	(a-8)	G	GS	(a-12)	CE	A
American Samoa.....	GB	N.A.	GB	(a-12)	(a-4)	(a-3)	A	(a-12)	GB	G
Guam.....	GS	GS	GS	...	CS	CS	GS	B	GS	GS
No. Mariana Islands.....	G	A	GS	GS	C	GS	C	C	B	B
U.S. Virgin Islands.....	GS	GS	GS	GS	(a-24)	GS	GS	GS	GS	B

Appointed by:

- C — Cabinet Secretary
- CG — Cabinet Secretary
- A — Agency head
- AB — Agency head
- AG — Agency head
- AGC — Agency head
- AGS — Agency head
- ALS — Agency head
- ASH — Agency head
- B — Board or commission
- BG — Board
- BGS — Board
- BS — Board or commission
- BA — Board or commission
- CS — Civil Service
- LS — Legislative Committee

Approved by:

- Governor
- Board
- Governor
- Governor & Council
- Senate
- Appropriate legislative committee
- Senate president & House speaker
- Governor
- Governor & Senate
- Senate
- Agency head
- Senate

(a) Chief administrative official or agency in charge of function:

- (a-1) Lieutenant governor.
- (a-2) Secretary of state.
- (a-3) Attorney general.
- (a-4) Treasurer.
- (a-5) Adjutant general.
- (a-6) Administration.
- (a-7) Agriculture.
- (a-8) Auditor.
- (a-9) Banking.
- (a-10) Budget.
- (a-11) Civil rights.
- (a-12) Commerce.
- (a-13) Community affairs.
- (a-14) Comptroller.
- (a-15) Consumer affairs.
- (a-16) Corrections.

**EXECUTIVE BRANCH**

**SELECTED STATE ADMINISTRATIVE OFFICIALS: METHODS OF SELECTION—Continued**

State or other jurisdiction	Emergency management	Employment services	Energy	Environmental protection	Finance	Fish & wildlife	General services	Health	Higher education	Highways
Alabama.....	G	CS	CS	B	G	CS	CS	B	B	G
Alaska.....	AG	AG	B	GB	AG	GB	AG	AG	B	GB
Arizona.....	G	A	A	GS	(a-14)	B	A	GS	B	A
Arkansas.....	GS	G	A	BG/BS	(a-6)	AB	GS	BG/B	BG/B	(a-49)
California.....	GS	GS	G	GS	G	G	GS	GS (o)	B (p)	(a-49)
Colorado.....	A	A	G	A	A	A	A	GS	GS	GS
Connecticut.....	GE	A	A	GE	GE	CS (q)	GE	GE	BG	(a-49)
Delaware.....	CG	CG	A	(a-35)	GS	CG	CG	CG	B	(a-49)
Florida.....	GS	GS	G	GS	CE (b)	GS	GS	GS	B	GOC
Georgia.....	G	A	CE	BG	G	A	A	A	B	B
Hawaii.....	A	CS	CS	CS	(r)	CS	(a-14)	GS	B	CS
Idaho.....	A	GS	A	GS	GS	B	...	GS	B	(a-49)
Illinois.....	GS	GS	(a-42)	GS	(a-10)	(a-35)	(a-6)	GS	B	(a-49)
Indiana.....	G	G	LG	G	(a-10)	A	(a-6)	G	G	(a-49)
Iowa.....	G	GS	GS	A	A	A	A	GS	...	A
Kansas.....	(s)	(a-32)	B	C	...	CS	(a-6)	C	B	(a-49)
Kentucky.....	AG	AG	AG	G	G	G	...	CG	B	CG
Louisiana.....	GS	A	CS	GS	GS	GS	GS	GS	B	GS
Maine.....	A	A	(a-38)	GLS	(a-6)	GLS	A	GLS	N.A.	(a-49)
Maryland.....	AG	A	G	GS	GS	...	(a-6)	GS	G	AG
Massachusetts.....	G	CG	CG	CG	G	CG	G	CG	B	G
Michigan.....	CS	CS	(i)	GS	(a-10)	(t)	...	GS	CS	(a-49)
Minnesota.....	GS	A	A	GS	GS	A	(a-6)	GS	B	GS
Mississippi.....	GS	GS	A	GS	(a-6)	GS	...	BS	BS	(a-49)
Missouri.....	A	A	...	A	AGS	(u)	A	GS	B	(a-49)
Montana.....	CP	CP	CP	GS	CP	GS	CP	(a-45)	CP	(a-49)
Nebraska.....	A	A	GS	GS	(v)	(w)	A	GS	B	(a-49)
Nevada.....	A	A	G	A	(a-14)	GD	...	(x)	B	(a-49)
New Hampshire.....	G	GC	G	GC	(a-6)	BGC	GC	AGC	B	(a-49)
New Jersey.....	GS	A	A	GS	GS	B	(y)	GS	B	A
New Mexico.....	GS	(a-32)	GS	GS	GS	A	GS	GS	GS	A
New York.....	G	(a-32)	B	GS	(a-14)	GS	G	GS	(a-18)	(a-49)
North Carolina.....	G	G	A	G	G	G	G	G	B	A
North Dakota.....	A	G	A	A	A	G	G	G	B	(a-49)
Ohio.....	AG	GS	A	GS	A (z)	A	A	GS	B	GS
Oklahoma.....	GS	B	GS	B	GS	B	GS	B	B	B
Oregon.....	AG	GS	G	B	(a-4)	B	(a-6)	A	B	A
Pennsylvania.....	G	AG	AG	GS	G	B	GS	GS	AG	AG
Rhode Island.....	G	GS	A	GS	(a-44)	(a-23)	(a-6)	GS	B (aa)	GS
South Carolina.....	A	B	A	B	B	B	A	GS	B	B
South Dakota.....	A	(a-37)	(a-48)	(a-35)	GS	GS	(a-6)	GS	B	(a-47)
Tennessee.....	A	G	A	G	G	B	G	G	B	(a-49)
Texas.....	A	B	...	B	(a-14)	B	B	BG	B	(a-49)
Utah.....	A	GS	A	GS	AG	A	A	GS	B	(a-49)
Vermont.....	CG	GS	GS	CG	CG	CG	CG	CG	...	(a-49)
Virginia.....	GB	GB	A	GB	GB	B	GB	GB	B	GB
Washington.....	A	G	(a-23)	G	(a-10)	B	(a-6)	G	N.A.	(a-49)
West Virginia.....	GS	GS	GS	(a-22)	(a-6)	CS	C	GS	B (bb)	GS
Wisconsin.....	A	GS	A	A	A	A	(a-6)	A	N.A.	A
Wyoming.....	G	GS	A	GS	(a-8)	B	A	GS	B	GS
American Samoa.....	G	A	GB	GB	(a-4)	GB	G	GB	(a-18)	(a-49)
Guam.....	GS	GS	G	GS	GS	GS	CS	GS	B	GS
No. Mariana Islands.....	G	C	C	G	GS	C	GS	GS	B	C
U.S. Virgin Islands.....	GS	GS	GS	GS	GS	GS	GS	GS	GS	GS

- (a-17) Economic development.
- (a-18) Education (chief state school officer).
- (a-19) Election administration.
- (a-20) Emergency management.
- (a-21) Employment Services.
- (a-22) Energy.
- (a-23) Environmental protection.
- (a-24) Finance.
- (a-25) Fish and wildlife.
- (a-26) General services.
- (a-27) Health.
- (a-28) Higher education.
- (a-29) Highways.
- (a-30) Information systems.
- (a-31) Insurance.
- (a-32) Labor.
- (a-33) Licensing.

- (a-34) Mental Health.
- (a-35) Natural resources.
- (a-36) Parks and recreation.
- (a-37) Personnel.
- (a-38) Planning.
- (a-39) Post audit.
- (a-40) Pre-audit.
- (a-41) Public library development.
- (a-42) Public utility regulation.
- (a-43) Purchasing.
- (a-44) Revenue.
- (a-45) Social services.
- (a-46) Solid waste management.
- (a-47) State police.
- (a-48) Tourism.
- (a-49) Transportation.
- (a-50) Welfare.

SELECTED STATE ADMINISTRATIVE OFFICIALS: METHODS OF SELECTION—Continued

State or other jurisdiction	Information systems	Insurance	Labor	Licensing	Mental health & retardation	Natural resources	Parks & recreation	Personnel	Planning	Post audit
Alabama.....	G	G	G	...	G	G	CS	B	(a-13)	LS
Alaska.....	AG	AG	GB	AG	AG	GB	AG	AG	...	(a-8)
Arizona.....	A	GS	B	...	G	GS	B	A	(a-10)	...
Arkansas.....	GS	GS	GS	...	A	G	GS	A	...	L
California.....	G	CE	AG	G	(cc)	GS	GS	GS	...	...
Colorado.....	G	BA	GS	A	A	GS	A	A	G	(a-8)
Connecticut.....	GE	GE	GE	CS	GE(dd)	CS	CS	GE	A	(a-8)
Delaware.....	GS	CE	GS	CG	CG (ee)	GS	CG	CG	CG	(a-8)
Florida.....	GS	GOC	GS	A	A	GS	A	A	GS	CE (b)
Georgia.....	GD	CE	CE	A	BG	BG	A	GS	(a-10)	(a-8)
Hawaii.....	CS	AG	GS	CS	G	GS	CS	GS	CS	CS
Idaho.....	GS	GS	GS	GS	...	B	B	GS	...	(a-14)
Illinois.....	(a-6)	GS	GS	(a-9)	(a-45)	GS	(a-35)	(a-6)	...	(a-8)
Indiana.....	G	G	G	...	A	G	A	G	...	G
Iowa.....	A	GS	GS	...	A	GS	CS	A	...	...
Kansas.....	C	SE	GS	B	(ff)	GS	CS	C	...	L
Kentucky.....	G	G	G	...	CG	G	CG	G	G	(a-8)
Louisiana.....	A	CE	GS	...	GS	GS	LGS	B	CS	CL
Maine.....	A	GLS	GLS	A	(a-45)	GLS	(a-35)	A	G	...
Maryland.....	A	GS	GS	A	A (gg)	GS	A	A	GS	N.A.
Massachusetts.....	C	G	G	G	CG (hh)	CG	CG	CG	G	CE
Michigan.....	GS	GS	(a-12)	CS	CS	GS	CS	CS	...	CL
Minnesota.....	GS	A	GS	A	GS (ii)	GS	A	(a-24)	N.A.	(a-8)
Mississippi.....	BS	SE	...	...	B	GS	GS	B	A	(a-8)
Missouri.....	A	GS	GS	A	A	GS	A	G	AGS	(a-8)
Montana.....	A	CE	GS	CP	CP	GS	CP	CP	G	L
Nebraska.....	GS	GS	GS	A	A	GS	B	A	GS	(a-8)
Nevada.....	G	A	A	...	(jj)	G	A	G	...	...
New Hampshire.....	GC	GC	GC	GC	AGC	GC	AGC	AGC	...	(a-14)
New Jersey.....	A	GS	GS	...	A (kk)	A	A	GS	A	...
New Mexico.....	GS	G	GS	G	...	GS	N.A.	GD	N.A.	(a-8)
New York.....	G	GS	GS	(l)	(mm)	(a-23)	GS	GS	(a-17)	(a-14)
North Carolina.....	G	CE	CE	...	A	G	A	G	N.A.	(a-8)
North Dakota.....	G	CE	G	...	A	...	G	A	...	A
Ohio.....	G	GS	A	...	GS (nn)	GS	A	A	LG	CE
Oklahoma.....	A	CE	CE	...	B	(a-48)	(a-48)	GS	...	...
Oregon.....	A	GS	SE	GS	A	GOC	B	A	...	SS
Pennsylvania.....	G	GS	GS	AG	AG	GS	A	G	G	(a-8)
Rhode Island.....	A	A	GS	CS	GS	GS	(a-23)	A	A	N.A.
South Carolina.....	A	GS	GS	GS	B (oo)	B	GS	A	AB	B
South Dakota.....	GS	A	GS	...	GS	GS	A	GS	...	(a-8)
Tennessee.....	A	G	G	A	G	G	A	G	A	(a-14)
Texas.....	B	G	B	B	B	B	B	...	G	L
Utah.....	GS	GS	GS	AG	AB	GS	AG	GS	G	(a-8)
Vermont.....	CG	GS	GS	SS	CG	GS	CG	CG	...	(a-8)
Virginia.....	B	B	GB	GB	GB	GB	GB	GB	(a-10)	(a-8)
Washington.....	G	SE	G	G	(a-45)	CE	G	G	(a-10)	N.A.
West Virginia.....	C	GS	GS	...	GS	GS	GS	C	(a-17)	LS
Wisconsin.....	A	GS	GS	GS	A	GS	A	GS	...	(a-8)
Wyoming.....	G	G	A	A	A	G	GS	A	G	(a-8)
American Samoa.....	(a-49)	G	N.A.	N.A.	(a-45)	AG	GB	A	(a-12)	G
Guam.....	GS	GS	GS	GS	GS	GS	GS	GS	GS	CE
No. Mariana Islands.....	C	CS	C	B	C	GS	C	GS	G	GS
U.S. Virgin Islands.....	G	SE	GS	GS	GS	GS	GS	GS	G	L

(b) Effective Jan. 1, 2003, the positions of Commissioner & Treasurer, Banking, Comptroller, Finance, Insurance, Post audit, and Pre-audit merged into one Chief Financial Officer.

(c) Department abolished July 1, 2005; responsibilities transferred to office of Management and Budget, General Services and Department of State.

(d) Appointed by the House and approved by the Senate.

(e) Responsibilities shared between Director of Budget and Finance, (GS); Director of Human Resource Development, (GS) and the Comptroller, (GS).

(f) The Governor has assigned the role of Secretary of State (GS) to the Lieutenant Governor.

(g) In Maine, New Hampshire, Tennessee and West Virginia, the Presidents (or Speakers) of the Senate are next in line of succession to the Governorship. In Tennessee and West Virginia, the Speaker of the Senate bears the statutory title of Lieutenant Governor.

(h) The auditor is a Constitutional office, but is appointed by the Senate and General Assembly in joint meeting as mandated in the New Jersey Constitution.

(i) Method not specified.

(j) Responsibilities shared between Co-Directors in Election Commission (G); appointed by the Governor, subject to approval by the Chairs of the State Republican and Democratic parties.

(k) Responsibilities shared between Secretary of State (CE); and Director, Bureau of Elections (CS).

(l) Responsibilities shared between Secretary of State (CE); Deputy Secretary of State for Elections, Office of Secretary of State (SS); and Chief Deputy Secretary of State, same office (A).

(m) The Rhode Island Economic Development Corporation is a quasi-public agency.

(n) Responsibilities shared between Secretary of State (G); and Division Director of Elections, Elections Division, Secretary of State (A).

(o) Responsibilities shared between Director of Health Care Services and Director of Public Health, both (GS).

**EXECUTIVE BRANCH**

**SELECTED STATE ADMINISTRATIVE OFFICIALS: METHODS OF SELECTION—Continued**

State or other jurisdiction	Pre-audit	Public library development	Public utility regulation	Purchasing	Revenue	Social services	Solid waste mgmt.	State police	Tourism	Transportation	Welfare
Alabama.....	(a-14)	B	SE	CS	G	B	CS	G	G	(a-29)	(a-45)
Alaska.....	...	AG	GB	AG	GB	GB	AG	AG	AG	GB	AG
Arizona.....	(a-14)	B	B	A	GS	GS	A	GS	GS	GS	GS
Arkansas.....	N.A.	GS	GA	A	A	GS	N.A.	GS	GS	BS	(a-45)
California.....	(a-14)	...	GS	(a-26)	BS	GS	G	GS	...	GS	AG
Colorado.....	(a-14)	BA	CS	CS	GS	GS	CS	A	CS	GS	CS
Connecticut.....	(a-14)	CS	GB	CS	GE	GE	CS	GE	GE	GE	GE
Delaware.....	(a-8)	CG	CG	(a-26)	CG	GS (pp)	B	CG	CG	CS	CG
Florida.....	CE (b)	A	B	A	GOC	GS	A	A	G	GS	A
Georgia.....	(a-8)	AB	CE	A	GS	GD	A	BG	A	(a-29)	A
Hawaii.....	CS	B	GS	GS	GS	GS	CS	...	B	GS	CS
Idaho.....	(a-14)	B	GS	GS	GS	GS	...	GS	A	B	A
Illinois.....	(a-14)	SS	GS	(a-6)	GS	GS	(a-23)	GS	(a-12)	GS	AG
Indiana.....	CE	G	G	A	G	G	A	G	LG	G	(a-45)
Iowa.....	CS	B	GS	CS	GS	GS	CS	GS	CS	GS	(a-45)
Kansas.....	CS	GS	B	C	GS	GS	C	GS	C	GS	C
Kentucky.....	...	G	G	G	G	G	AG	G	G	G	(a-45)
Louisiana.....	CS	BGS	BS	A	GS	GS	GS	GS	LGS	GS	CS
Maine.....	(a-14)	B	G	CS	A	GLS	CS	A/GLS	(a-17)	GLS	(a-45)
Maryland.....	A	A	GS	A	A	GS	A	GS	A	GS	(a-45)
Massachusetts.....	CE	B	G	CG	CG	CG	CG	CG	CG	G	CG
Michigan.....	...	CL	GS	CS	CS	GS	CS	GS	...	GS	(a-45)
Minnesota.....	(a-8)	N.A.	G (qq)	A	GS	GS (ii)	GS	A	A	GS	GS (ii)
Mississippi.....	(a-8)	B	GS	A	GS	GS	A	GS	A	B	GS
Missouri.....	A	B	GS	A	GS	GS	A	GS	A	B	A
Montana.....	L	CP	CE	CP	GS	GS	GS	CP	CP	GS	(a-45)
Nebraska.....	A	B	B	A	GS	GS	A	GS	A	GS	GS
Nevada.....	...	(rr)	G	A	G	G	...	G	GD	B	(ss)
New Hampshire.....	(a-14)	AGC	GC	CS	GC	GC	AGC	AGC	AGC	GC	AGC
New Jersey.....	...	...	GS	GS	A	GS	A	GS	A	GS	A
New Mexico.....	N.A.	N.A.	G	N.A.	GS	N.A.	N.A.	GS	GS	GS	N.A.
New York.....	(a-14)	(a-18)	GS	(a-26)	GS	GS	(a-23)	G	(a-17)	GS	(a-45)
North Carolina.....	(a-8)	A	G	A	G	A	A	G	A	G	A
North Dakota.....	...	...	CE	A	CE	G	A	G	G	G	G
Ohio.....	GS	B	BG	A	GS	(tt)	A	GS	LG	A	GS
Oklahoma.....	(a-14)	B	(uu)	A	GS	GS	A	A	B	B	GS
Oregon.....	(a-10)	B	GS	A	GS	GS	B	GS	A	GS	GS
Pennsylvania.....	(a-4)	G	GS	A	GS	GS	A	GS	G	GS	GS
Rhode Island.....	(a-14)	A	GS	A	GS	GS (vv)	(ww)	G	N.A.	GS	(a-45)
South Carolina.....	(a-14)	B	B	A	GS	GS	A	GS	GS	G	GS
South Dakota.....	CE	A	CE	A	GS	GS	A	A	GS	GS	(a-45)
Tennessee.....	A	A	SE	A	G	G	A	G	G	G	G
Texas.....	(a-14)	A	B	A	(a-14)	(i)	A	B	A	B	BG
Utah.....	AG	A	A	A	BS	GS	A	A	A	GS	GS
Vermont.....	(a-24)	CG	BG	CG	CG	GS	CG	GS	CG	GS	CG
Virginia.....	(a-14)	B	(xx)	A	GB	GB	(a-23)	GB	G	GB	(a-45)
Washington.....	(a-4)	(a-2)	(i)	(a-6)	G	G	G	G	N.A.	G	(a-34)
West Virginia.....	(a-8)	B	GS	CS	GS	C	B	GS	GS	(a-29)	GS
Wisconsin.....	A	A	GS	A	GS	A	A	A	GS	GS	A
Wyoming.....	(a-8)	A	G	A	G	GS	A	A	A	(a-29)	(a-45)
American Samoa.....	(a-4)	(a-18)	N.A.	A	(a-4)	GB	GB	GB	(a-12)	(a-29)	N.A.
Guam.....	CE	(j)	N.A.	CS	GS	GS	GS	GS	CS	GS	GS
No. Mariana Islands.....	G	B	B	C	C	C	A	GS	GB	CS	A
U.S. Virgin Islands.....	GS	GS	G	GS	GS	G	GS	GS	GS	GS	GS

(p) Responsibilities shared between Chancellor of California Community Colleges (B) and California Postsecondary Education Commission (B).

(q) Responsibilities shared between Director of Wildlife, Director of Inland Fisheries and Director of Marine Fisheries (CS).

(r) Responsibilities shared between Director of Budget and Finance (GS) and the Comptroller (GS).

(s) Responsibilities shared between Adjutant General (GS) and Deputy Director (C).

(t) Responsibilities shared between Director (GS), Chief of Fisheries (CS) and Chief of Wildlife (CS).

(u) Responsibilities shared between Administrator, Division of Fisheries, Department of Conservation; Administrator, Division of Wildlife, same department (AB).

(v) Responsibilities shared between State Tax Commissioner, Department of Revenue (GS); Administrator, Budget Division (A) and the Auditor of Public Accounts (CE).

(w) Responsibilities shared between Director, Game and Parks Commission (B), Division Administrator, Wildlife Division, Game and Parks Commission (A).

(x) Responsibilities shared between Director of Health and Human Services (G) and Division Administrator, Health (AG).

(y) Responsibilities shared between Director, Division of Purchase and Property, Department of Treasury (GS), and Director, Division of Property Management and Construction, Department of Treasury (A).

(z) Responsibilities shared between Assistant Director, Office of Budget and Management (A) and Deputy Director, same office (A).

(aa) This employee serves in a dual role as Commissioner of Higher Education and as the President of the Community College of Rhode Island.

(bb) Responsibilities shared between Community and Technical (B) and Higher Education Policy Commissioner (B).

(cc) Responsibilities shared between Director of Mental Health (GS) and Director of Developmental Services (GS).

## SELECTED STATE ADMINISTRATIVE OFFICIALS: METHODS OF SELECTION — Continued

- (dd) Responsibilities shared between Commissioner of Mental Health (GE) and Commissioner of Retardation (GE).
- (ee) Responsibilities shared between Director, Division of Substance Abuse and Mental Health, Department of Health and Social Services (CG); and Director, Division of Developmental Disabilities Services, same department (CG).
- (ff) Responsibilities shared between Director of Mental Health (C) and Director of Community Support (C).
- (gg) Responsibilities shared between Executive Director, Mental Hygiene Administration (A); and Director, Developmental Disabilities Administration, Department of Health and Mental Hygiene (A).
- (hh) Responsibilities shared between Commissioner, Department of Mental Retardation (CG); and Commissioner, Department of Mental Health, Executive Office of Human Services (CG).
- (ii) Human/Social Services, Mental Health and Retardation and Welfare are under the Commissioner of Human Services (GS).
- (jj) Responsibilities shared between Director of Health and Human Services (G) and Division Administrator, MHDS (G).
- (kk) Responsibilities shared between Director, Division of Mental Health Services, Department of Human Services (A) and Director, Division of Developmental Disabilities, Department of Human Services (A).
- (ll) Responsibilities shared between Secretary of State (GS) and Commissioner of State Education Department (B).
- (mm) Responsibilities shared between Commissioner, Office of Mental Health, and Commissioner, Office of Mental Retardation and Developmental Disabilities, both (GS).
- (nn) Responsibilities shared between Director, Department of Mental Retardation and Developmental Disabilities (GS) and Director, Department of Mental Health (GS).
- (oo) Responsibilities shared between Director of Disabilities and Special Needs (B) and Director of Mental Health (B).
- (pp) Responsibilities shared between Secretary of Health and Social Services (GS); and Secretary, Department of Services of Children, Youth and their Families (GS).
- (qq) Responsibilities shared between the five Public Utility Commissioners (G).
- (rr) Responsibilities shared between Director, Department of Cultural Affairs (G) and Division Administrator of Library and Archives (A).
- (ss) Responsibilities shared between Director of Health and Human Services (G) and Division Administrator, Welfare and Support Services (AG).
- (tt) Responsibilities shared between Director, OH Department of Job and Family Services (GS), Superintendent of Department of Education (B), Executive Director of Rehabilitation Services Commission (B), Director of Department of Aging (GS).
- (uu) Responsibilities shared between General Administrator Public Utility Division, Corporation Commission (B); and three Commissioners, Corporation Commission (CE).
- (vv) This position is filled by two employees: one, Stephen Costantino, is the Commissioner, Office of Health and Human Services; the other, Sandra Powell, serves as the Director of Human Services and reports to the Commissioner, Office of Health and Human Services.
- (ww) Solid waste is managed by the Rhode Island Resource Recovery Corporation (RIRRC). Although not a department of the state government, RIRRC is a public corporation and a component of the State of Rhode Island for financial reporting purposes. To be financially self-sufficient, the agency earns revenue through the sale of recyclable products, methane gas royalties and fees for its services.
- (xx) No single position. Functions are shared between Communication, Energy Regulation and Utility and Railroad Safety, all (B).